



Nursing Home Quality Care Collaborative (NHQCC) CMS Process Tool Framework

This tool can be located at http://bit.ly/process-tool-framework			
QAPI FIVE ELEMENTS	GOALS	TOOLS	
Element 1 – Design and Scope	 Learn the basics of QAPI Review QAPI five elements Understand how QAPI coordinates with QAA 	QAPI Five Elements QAPI at a Glance QAPI News Brief – Volume 1	
	Assess QAPI in your organization	QAPI Self-Assessment Tool	
	Create a structure and plan to support QAPI	Guide to Developing Purpose, Guiding Principles and Scope for QAPI	
		Guide for Developing a QAPI Plan	
Element 2 – Governance and Leadership	Understand the QAPI business case	CMS Video: Nursing Home QAPI – What's in it for you?	
	Promote a fair and open culture where staff are comfortable identifying quality problems and opportunities • Know your current culture • Assess your individual skills, practice, attitude • Create a learning organization that drives and reinforces a process for organizational change • Distinguish between human error, at risk, and reckless behavior, and respond differently/appropriately to each	QAPI at a Glance QAPI News Brief – Volume 1	
	Create a Culture that embraces the principles of QAPI	QAPI at a Glance QAPI News Brief – Volume 1 QAPI Leadership Rounding Tool	
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	Promote engagement and commitment of staff, residents and families in QAPI	QAPI at a Glance
		QAPI News Brief – Volume 1
		Examples of Performance Objectives for Job Descriptions and Performance Reviews
	Involve residents and families	QAPI at a Glance
	Focus on the customer needs and expectations	QAPI News Brief – Volume 1
Element 3 – Feedback, Data	Use and make data meaningful	Measure/Indicator Development Worksheet
Systems and Monitoring	Identify what you need to monitorCollect, track, and monitor measures/indicators	Measure/Indicator Collection and Monitoring Plan
	Set goals, benchmarks, thresholds	Instructions to Develop a Dashboard
	 Identify gaps and opportunities 	Goal Setting Worksheet
	Prioritize what you will work to improveUse data to drive decisions	Prioritization Worksheet for Performance Improvement Projects
Element 4 – Performance	Implement performance improvement projects	Worksheet to Create a PIP Charter
Improvement Projects	 Focus on topics that are meaningful and address the needs of residents and staff 	PIP Launch Checklist: Helpful hints for project leaders, managers, and coordinators
	 Charter PIP teams Support staff in being effective PIP team members. Use 	Plan-Do-Study-Act (PDSA) Cycle Template
	tools that support effective teamwork.	PIP Inventory
	 Plan, implement, measure, monitor, and document changes, using a structured PI approach 	Sustainability Decision Guide
	changes, using a structured Frapproach	Brainstorming, Affinity Grouping, and Multi-Voting Tool
	Enhance QAPI communications	QAPI at a Glance
		Communications Plan Worksheet
		Storyboard Guide for PIPs
		Improvement Success Story Template
Element 5 – Systematic	Understand and focus on organizational processes and	Guidance for Failure Mode and Effects Analysis (FMEA)
Analysis and Systemic Action	systems • Model and promote systems thinking	Guidance for Root Cause Analysis (RCA)
	 Model and promote systems thinking Practice RCA – get to the root of problems 	Flowcharting
	Take action at the systems-level	Five Whys
		Fishbone Diagram

This is an edited version of a document prepared by the Centers for Medicare & Medicaid Services, an agency of the U.S. Department of Health and Human Services, and/or its contractors. You can find the original, unedited version of the document at https://www.cms.gov/Medicare/Provider-Enrollment-and-Certification/QAPI/Downloads/ProcessToolFramework.pdf. Publication No. CA-11SOW-C.2-08282015-03